

RESOLUTION OF THE
WHITE MOUNTAIN APACHE TRIBE OF THE
FORT APACHE INDIAN RESERVATION

WHEREAS, the White Mountain Apache Tribe owns and operates Sunrise Ski Resort Complex Enterprise, a Tribal Enterprise, and

WHEREAS, the Board of Directors of Sunrise Ski Resort Complex Enterprise, in accordance with the Plan of Operation of the Enterprise, has submitted and recommends for approval by the Tribal Council a general and operation budget for Sunrise Ski Resort Complex Enterprise, for the Fiscal Year, May 01, 1979 through April 30, 1980, and

WHEREAS, the Plan of Operation of Sunrise Ski Resort Complex Enterprise was approved on September 23, 1971.

BE IT RESOLVED by the Tribal Council of the White Mountain Apache Tribe that the budget for General Operating Expense in the amount of \$1,999,141.00 and Capital Expenditures amounting to \$270,000.00 is hereby approved for the Fiscal Year, beginning May 01, 1979 and ending April 30, 1980.

BE IT FURTHER RESOLVED that no unexpected funds from prior budgets will be expended.

The foregoing resolution was on March 14, 1979 duly adopted by a vote of 8 for and 1 against by the Tribal Council of the White Mountain Apache Tribe, pursuant to authority vested in it by Article V, Section 1 (k) of the Amended Constitution and By-Laws of the Tribe, ratified by the Tribe June 27, 1958 and approved by the Secretary of the Interior on May 29, 1958, pursuant to Section 16 of the Act of June 18, 1934 (48 Stat. 984).

ACTING *Seymour Cady*
Chairman of the Tribal Council

Mary C. Emigill
Secretary of the Tribal Council

SUMMARY 1979 BUDGET
SUNRISE SKI RESORT

<u>1. TOTAL OPERATING EXPENSES</u>		<u>2. TOTAL INCOME</u>
Ski Area	\$ 1,108,320.00	Ski Area
Hotel	<u>890,821.00</u>	Hotel
Resort	\$ 1,999,141.00	Resort
Total Income	\$ 2,244,725.00	Net Profit
Total Expense	<u>1,999,141.00</u>	+ Depreciation
Net Profit	\$ 245,584.00	Cash Flow Profit
		\$ 557,584.00

Sunrise Resort will need advance funds in the amount of \$ 630,565.00 to operate on until December 1, 1979.



CAPITOL BUDGET 1979

A

SKI AREA

Snow Packing Machine	\$50,000.00
Chair # 3 remodel, all lifts need chair	\$60,000.00
Snow Making Equipment & pipe	\$50,000.00
Snow removal Equipment	\$15,000.00
Flooring in Kitchen and Bar	\$ 8,000.00
D-8 Cat Rental	\$12,000.00
Snow Packing Rollers	\$ 2,000.00
Saws	\$ 1,000.00
Kids Skis (school program)	\$ 5,000.00
Rebuild Thiokol	\$20,000.00
	<u>\$223,000.00</u>

HOTEL

Exterior Paint & Walk ways	\$10,000.00
Dinning Area & High Traffic Carpets	\$10,000.00
T.V.'s	\$10,000.00
Trailer Park well	\$ 3,000.00
Laundry Facilities & Lines	\$10,000.00
Pool Up-grading	\$ 1,000.00
Beds & Frames	\$ 2,000.00
Stand up Freezer	\$ 1,000.00
	<u>\$47,000.00</u>

TOTAL

\$270,000.00

SUNRISE RESORT G & A 1979

<u>G & A EXPENSE</u>	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
Gen. Mgr. Comm.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	2,016.	24,192.
Secretarial	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	1,444.	17,328.
Taxes & Benefits 16%	553.	553.	553.	553.	553.	553.	553.	553.	553.	559.	553.	3,754.	9,843.
Exec. Acct.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	2,400.
Mileage	300.	300.	300.	300.	300.	300.	300.	300.	300.	300.	300.	300.	3,600.
Travel per diem	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	2,400.
Board Comp.	760.	760.	760.	760.	760.	760.	760.	760.	760.	760.	760.	760.	9,120.
Adv. & Prom.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	5,000.	60,000.
Office Supp.	150.	150.	150.	150.	150.	150.	150.	150.	150.	150.	150.	150.	1,800.
Dues. & Subs.	40.	40.	40.	40.	40.	40.	40.	40.	40.	40.	40.	40.	480.
Post. & Phone	275.	275.	275.	275.	275.	275.	275.	275.	275.	275.	275.	275.	3,300.
Central Office	650.	650.	650.	650.	650.	650.	650.	650.	650.	650.	650.	650.	7,800.
Audit		3,500.	1,000.	1,000.	1,000.	300.							6,800.
TOTAL ENT.	11,588.	15,088.	12,588.	12,588.	12,588.	11,888.	11,588.	11,588.	11,588.	11,594.	11,588.	34,789.	169,063.

Enterprize G & A is allocated 50 % to Ski Area and 50 % to Hotel.

SKI DIVISION G & A 1979

<u>G & A EXPENSES</u>	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
Manager	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	1,375.	16,500.
Asst. Mgr.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	1,208.	14,496.
Office & Lodge Mgr.						591.	1,182.	1,182.	1,182.	1,182.	1,182.	1,182.	7,683.
Secretary						836.	836.	1,100.	1,100.	836.	836.	836.	6,380.
Equip. Op. #1 ✓	850.	850.	850.	850.	850.	850.	850.	850.	850.	850.	850.	850.	10,200.
Equip. Op. #2 ✓		550.	550.					550.	550.	550.	550.	550.	2,200.
Bus Driver ✓	550.	550.	550.	550.	550.	550.	550.	550.	550.	550.	550.	550.	6,600.
Janitors ✓							1,500.	2,500.	2,500.	2,500.	2,000.	1,500.	12,500.
Mechanic ✓	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	1,050.	12,600.
Mech. Help. ✓						704.	704.	704.	704.	704.	704.	704.	4,224.
Mtn. Mgr. ✓	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	11,400.
Taxes & Benefits 16% ✓	957.	1,045.	957.	957.	958.	1,298.	1,633.	1,923.	1,923.	1,881.	1,713.	1,520.	16,765.
Travel & Per Diem	525.	525.	525.	525.	525.	525.	525.	525.	525.	525.	525.	525.	6,300.
Training	175.	175.	175.	175.	175.	175.	175.	175.	175.	175.	175.	175.	2,100.
Dues & Subs.	75.	75.	75.	75.	75.	75.	75.	75.	75.	75.	75.	75.	900.
Contract Labor					500.	500.	500.	500.	500.	500.	500.	500.	4,000.
Post. & Phone.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	1,000.	12,000.
Office Supp.	210.	210.	210.	210.	210.	210.	210.	210.	210.	210.	210.	210.	2,520.
Utilities	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	4,000.	4,000.	4,000.	4,000.	4,000.	1,200.	27,200.
Bldg. Repair & Maint.	100.	100.	100.	100.	200.	500.	1,000.	1,500.	2,000.	2,000.	1,500.	500.	9,600.
Waste Disp.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	2,400.
Insurance	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	72,000.
Vehicle Op. supp.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	1,975.	23,700.
Vehicle Maint.													
Supp.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	2,350.	28,200.
Travel Ag. Comm.								400.	500.	500.	400.	200.	2,000.
Cr. Card Comm.								100.	1,000.	900.	400.	200.	3,000.
Ent. G & A (50%)	7,044.	7,044.	7,045.	7,044.	7,045.	7,044.	7,044.	7,044.	7,045.	7,044.	7,044.	7,045.	84,532.
Depreciation	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	10,000.	120,000.
TOTAL G & A	37,794.	38,432	37,795.	37,794.	38,395.	41,167.	46,992.	50,296.	51,497.	51,090.	47,572.	43,176.	522,000.

Departmental Allocation of Division G & A.
 Lifts - 70% Rental - 10% Food - 6% Bar - 6% Sports Shop 4% Ski School 4%

SKI DIVISION 1979

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
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SPORTS SHOP Cont.													
Cost of Sales 58%													
Division GSA	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	52,200.
TOTAL COST	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	20,880.
NET PROFIT/ (LOSS)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	82,708.

Income													
Commissions													
Director													
Instructors													
Taxes & Benefits 16%													
Memberships													
Printing													
Training/Mileage													
Gas Per Diem													
Division GSA	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	800.
TOTAL COST	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	1,740.	20,880.
NET PROFIT/ (LOSS)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	(1,740.)	86,400.

Income													
Cost of Sales 27.5%													
Partenders													
Waitresses													
Taxes & Benefits 16%													
License													
Supplies													
Division GSA	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	89,500.
TOTAL COST	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	20,880.
NET PROFIT/ (LOSS)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	86,400.

5,500. 23,000. 23,000. 20,000. 15,000. 3,000. 89,500.
 1,512. 6,325. 6,325. 5,500. 4,125. 825. 24,612.
 500. 800. 800. 800. 800. 800. 4,500.
 250. 500. 500. 500. 500. 250. 2,500.
 120. 208. 208. 208. 208. 168. 1,120.
 150. 250. 250. 250. 250. 750. 150.
 250. 250. 250. 250. 250. 750. 150.

24,578.
 W
 24,585.

SKI DIVISION 1979

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
Income							6,000.	30,000.	30,000.	26,000.	20,000.	3,500.	115,500.
Cost of Sales 40%							2,400.	12,000.	12,000.	10,400.	8,000.	1,400.	46,200.
Books							950.	1,550.	1,550.	1,550.	1,250.	950.	7,800.
Alt. Help							2,000.	4,600.	4,600.	4,600.	3,500.	1,000.	20,300.
Taxes & Benefits 16%							472.	984.	984.	984.	760.	312.	4,496.
Supplies							500.	500.	500.	495.			1,995.
Uniforms							600.	500.	500.	495.			600.
Expensables							500.	500.	500.	500.	100.		2,100.
Division G&A	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	2,610.	31,320.
TOTAL COST	<u>2,610.</u>	<u>2,610.</u>	<u>2,610.</u>	<u>2,610.</u>	<u>2,610.</u>	<u>2,610.</u>	<u>10,032.</u>	<u>22,744.</u>	<u>22,744.</u>	<u>21,139.</u>	<u>16,272.</u>	<u>6,272.</u>	<u>114,811.</u>
NET PROFIT/(LOSS)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(2,610.)	(4,032.)	7,256.	7,256.	4,861.	3,780.	(2,772.)		689.

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
SKI DIVISION PROFIT/(LOSS)	(51,576.)	(54,576.)	(54,576.)	(55,163.)	(44,515.)	(42,195.)	28,939.	225,903.	226,416.	169,774.	121,335.	(30,568.)	479,180.
WASH FLOW													
MAN/(LOSS)	(41,576.)	(44,576.)	(44,576.)	(45,163.)	(34,515.)	(32,195.)	44,939.	241,903.	282,416.	185,774.	137,335.	(14,586.)	635,180.

HOTEL DIVISION 1979

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
Maintenance	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	2,200.	26,400.
Personnel	490.	490.	490.	490.	490.	490.	490.	490.	490.	490.	490.	490.	5,880.
Bus Driver	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	1,250.	15,000.
Hotel Mgr.													
Taxes & Benefits 16%	630.	630.	630.	630.	630.	630.	630.	630.	630.	630.	631.	634.	7,565.
Insurance	4,583.	4,583.	4,853.	4,583.	4,583.	4,583.	4,583.	4,583.	4,583.	4,583.	4,583.	4,583.	54,996.
Utilities	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	5,041.	60,492.
Vehicle													
Rep & Maint.	200.	600.	600.	600.	500.	200.	400.	600.	500.	600.	600.	400.	5,900.
Idg. Maint.													
Supp.	1,800.	1,800.	1,800.	1,800.	1,800.	1,800.	1,880.	1,880.	1,880.	1,880.	1,880.	1,800.	22,000.
Waste Disp.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	200.	2,400.
Travel &													
Over Diem	500.	500.	200.	200.	250.	500.	250.	200.	200.	200.	100.		2,400.
Outside Labor	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	1,200.	14,400.
ad. Debts			100.	100.	50.		25.	100.	100.	100.	50.		625.

SKI DIVISION 1979

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
<u>LIFTS</u>													
Income					10,000.	30,000.	100,000.	250,000.	300,000.	300,000.	200,000.	150,000.	1,070,000.
Ticket Exp.					500.	2,500.			1,000.				4,000.
Supervisor	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	1,100.	13,200.
Lift Crew	5,000.	5,000.	5,000.	5,000.	5,000.	6,000.	8,000.	15,000.	20,000.	15,000.	9,000.	6,000.	104,000.
Ski Patrol							3,500.	8,000.					37,000.
Night Pack													
Crew						500.	3,000.	4,000.	5,000.	4,000.	2,000.	1,000.	19,500.
Snow Making													
Crew						4,000.		5,000.	4,000.	1,000.	1,000.		19,000.
Cashiers							1,400.	2,000.	2,200.	2,000.	1,700.	700.	10,000.
Taxes &													
Benefits 16%	976.	976.	976.	976.	976.	1,856.	3,520.	5,616.	6,608.	4,976.	3,168.	1,808.	32,432.
Maint. Supp.	1,000.	4,000.	4,000.	4,000.	1,000.	4,000.	1,000.	2,000.	500.	500.	500.		22,500.
Lift Uniforms						3,600.							3,600.
Patrol Supp.							1,000.	1,000.	1,500.				3,500.
Division G&A	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	30,450.	365,400.
TOTAL COSTS	38,526.	41,526.	41,526.	41,526.	39,026.	54,006.	57,970.	74,166.	81,358.	67,026.	53,918.	43,558.	634,132.
NET PROFIT/	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)
	(38,526.)	(41,526.)	(41,526.)	(41,526.)	(29,026.)	(24,006.)	42,030.	175,834.	218,642.	132,974.	96,082.	(13,558.)	435,868.

RENTAL SHOP

Income													
Manager				506.	506.	506.	6,500.	30,000.	32,000.	30,000.	25,000.	5,000.	128,500.
Cash. & Clerks							506.	506.	506.	506.	506.	506.	4,554.
Taxes &							1,000.	2,500.	5,500.	5,000.	3,000.	1,500.	24,000.
Benefits 16%				81.	81.	241.	481.	961.	961.	881.	561.	320.	4,568.
Supplies						1,000.	1,000.	1,000.	995.				3,995.
Deprec. Equip.							6,000.	6,000.	6,000.	6,000.	6,000.	6,000.	36,000.
Division G&A	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	4,350.	52,200.
TOTAL COSTS	4,350.	4,350.	4,350.	4,937.	4,937.	7,097.	14,837.	18,317.	18,312.	16,737.	14,417.	12,676.	125,317.
NET PROFIT/	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)	(LOSS)
	(4,350.)	(4,350.)	(4,350.)	(4,937.)	(4,937.)	(7,097.)	(8,337.)	11,683.	13,688.	13,263.	10,583.	(7,676.)	3,183.

SPORT SHOP

Income													
Manager							10,000.	36,000.	26,000.	13,000.	4,000.	1,000.	90,000.
Clerks							500.	500.	500.	500.	500.	500.	4,000.
Taxes &							350.	1,000.	1,000.	900.	700.	350.	4,300.
Benefits 16%							80.	80.	136.	240.	240.	136.	1,328.
							(4)						

HOTEL DIVISION 1979

G & A Cont.	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
ENT. GSA	7,044.	7,044.	7,045.	7,045.	7,044.	7,044.	7,044.	7,044.	7,044.	7,044.	7,045.	7,044.	84,531.
DEPRECIATION	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	13,000.	156,000.
TOTAL	38,148.	38,538.	38,339.	38,139.	38,238.	38,138.	38,193.	38,218.	38,418.	38,218.	38,170.	37,842.	458,589.

Department Allocation of Hotel Division G & A

	Base	Depr.	Base	Plus	Depr.	Equals	TOTAL
Room	<u>55%</u>	<u>75%</u>	160,372.		117,000.		277,372.
Food	32%	18%	96,828.		28,080.		124,908.
Bar	12%	5%	36,311.		7,800.		44,111.
Misc.	3%	2%	9,078.		3,120.		12,198.
			302,589.		156,000.		458,589.

HOTEL DIVISION

ROOM SALES	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
Income	5,000.	17,000.	22,000.	28,000.	15,000.	2,500.	15,000.	60,000.	65,000.	50,000.	40,000.	10,000.	329,500.
Asst. Mgr.	959.	959.	959.	959.	959.	959.	959.	959.	959.	959.	959.	959.	11,508.
Desk Clerks	800.	2,000.	2,500.	2,500.	1,700.	500.	1,700.	3,000.	3,000.	2,800.	2,500.	1,500.	24,500.
Maids	1,550.	2,000.	3,700.	3,700.	2,700.	1,600.	2,700.	5,800.	5,800.	5,800.	4,000.	1,700.	41,050.
Nursery							250.	650.	650.	650.			2,850.
Night Aud. ✓	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	950.	11,400.
Taxes &													
Benefits 16%	681.	946.	1,297.	1,298.	1,009.	642.	1,049.	1,817.	1,817.	1,786.	1,450.	817.	14,609.
Office Supp.	195.	195.	195.	195.	195.	195.	195.	195.	195.	195.	195.	195.	2,340.
Cleaning	150.	175.	350.	350.	200.	150.	300.	500.	500.	450.	250.	150.	3,525.
Linen	500.	1,000.	1,250.	1,500.	750.	250.	750.	2,400.	2,400.	2,000.	1,800.	500.	15,100.
Expendables	100.	450.	500.	500.	200.	100.	300.	625.	625.	550.	300.	150.	4,400.
Postage	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	600.
Travel Ag. Comm.		100.	150.	200.			100.	300.	300.	300.	200.	100.	1,750.
Cr. Card Comm.	25.	60.	80.	90.	50.	10.	50.	550.	550.	500.	500.	140.	2,605.
Cr. Card Returns			50.	50.				200.	200.	150.	150.		800.
Division G&A	23,114.	23,114.	23,114.	23,114.	23,114.	23,114.	23,114.	23,114.	23,115.	23,115.	23,115.	23,115.	277,372.
TOTAL COST	29,074.	31,999.	35,145.	35,456.	31,877.	28,520.	32,467.	41,110.	41,111.	40,255.	37,069.	30,326.	414,409.
ROOMS PROFIT													
(LOSS)	(24,074.)	(14,999.)	(13,145.)	(7,456.)	(16,877.)	(17,467.)	(18,890.)	(23,889.)	(23,889.)	(9,745.)	(2,931.)	(20,326.)	(84,909.)

RESTAURANT

Income	3,000.	10,000.	24,000.	24,000.	10,000.	3,000.	10,000.	34,000.	35,000.	33,000.	25,000.	8,000.	219,000.
Cost of Sales	1,500.	5,000.	12,000.	12,000.	5,000.	1,500.	5,000.	17,000.	17,500.	16,500.	12,500.	4,000.	109,500.
Cooks	1,200.	3,000.	3,500.	4,000.	2,000.	1,000.	2,000.	5,100.	5,100.	4,800.	4,000.	2,000.	37,700.
Waiters	1,200.	2,000.	3,000.	3,000.	1,500.	500.	2,000.	4,300.	4,300.	4,000.	3,600.	2,000.	31,400.
Dish Wash &													
Bus Help	500.	1,000.	1,500.	1,500.	1,000.	500.	1,000.	2,000.	2,000.	2,000.	1,000.	500.	14,500.
Cash. & Host			500.	500.				1,000.	1,000.	800.	500.		4,300.
Taxes &													
Benefits	464.	960.	1,360.	1,440.	720.	320.	800.	1,984.	1,984.	1,856.	1,456.	720.	14,064.
Tableware		100.	200.	200.			100.	300.	300.	300.			1,500.
Supplies		500.	1,000.	1,000.	100.		500.	2,000.	2,000.	2,000.	1,500.	100.	10,700.
Uniforms-	400.					600.							1,000.
Division G&A	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	10,409.	124,908.
TOTAL COSTS	15,673.	22,969.	33,469.	34,049.	20,729.	14,829.	21,809.	44,093.	44,593.	42,665.	34,965.	19,729.	349,572.
RESTAURANT													
PROFIT/(LOSS)	(12,673.)	(12,969.)	(9,469.)	(10,049.)	(10,729.)	(11,829.)	(11,809.)	(10,093.)	(9,553.)	(9,665.)	(9,965.)	(11,729.)	(130,572.)

HOTEL DIVISION 1979

	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	TOTAL
BAR													
Income	1,000.	2,800.	4,500.	4,500.	3,500.	1,000.	3,000.	15,000.	17,000.	15,000.	13,000.	4,000.	85,300.
Cost of													
Sales 26%	260.	728.	1,170.	1,170.	910.	260.	780.	3,900.	4,420.	4,160.	3,380.	1,040.	22,178.
Bar tenders	100.	600.	1,000.	1,000.	500.	100.	600.	1,400.	1,400.	1,400.	1,000.	600.	9,700.
Waitresses			150.	150.			100.	200.	200.	200.	100.		1,100.
Taxes &													
Benefits 16%	16.	96.	184.	184.	80.	16.	112.	256.	256.	256.	176.	96.	1,728.
Liquor license	250.												250.
Entertainment		250.	500.	500.	250.								2,500.
Glassware	300.												300.
Supplies	300.												900.
Division G&A	3,675.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	3,676.	44,111.
TOTAL COSTS	4,901.	5,350.	6,680.	6,980.	5,416.	4,052.	6,368.	10,932.	12,052.	11,192.	9,332.	5,912.	89,167.
BAR PROFIT/ (LOSS)	(3,901.)	(2,550.)	(2,180.)	(2,480.)	(1,916.)	(3,052.)	(3,368.)	4,068.	4,948.	4,808.	3,668.	(1,912.)	(3,867.)

MISCELLANEOUS

Gift Shop	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	50.	550.
Sales	150.	250.	600.	600.	200.	100.	350.	800.	1,100.	1,100.	1,000.	350.	6,600.	
Phone Income	275.	300.	1,100.	1,100.	500.	200.	800.	1,000.	1,200.	1,200.	900.	500.	9,075.	
Mis. Income	600.	600.	600.	600.	600.	600.	600.	600.	600.	600.	600.	600.	7,200.	
Trailer Rent														
Cost of Gift	25.	25.	25.	25.	25.	25.	25.	25.	25.	25.	25.	25.	275.	
Sales 50%														
Phone Equip.														
& Tools	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	2,100.	25,200.	
Division G&A	1,016.	1,016.	1,016.	1,016.	1,016.	1,016.	1,017.	1,017.	1,017.	1,017.	1,017.	1,017.	12,198.	
GENERAL COST	3,141.	3,141.	3,141.	3,141.	3,141.	3,116.	3,142.	3,142.	3,142.	3,142.	3,142.	3,142.	37,673.	
MISC. PROFIT/ (LOSS)	(2,066.)	(1,941.)	(791.)	(791.)	(1,791.)	(2,216.)	(1,342.)	(692.)	(192.)	(192.)	(592.)	(1,642.)	(14,248.)	
HOTEL PROFIT/ (LOSS)	(42,714.)	(32,459.)	(25,585.)	(20,776.)	(31,313.)	(43,117.)	(33,986.)	12,173.	19,052.	4,696.	(3,958.)	(35,609.)	(233,596.)	
HOTEL CASH														
FLOW PROFIT/ (LOSS)	(29,714.)	(19,459.)	(12,585.)	(7,776.)	(18,313.)	(30,117.)	(20,986.)	25,173.	32,052.	17,696.	9,042.	(22,609.)	(77,596.)	