

**RESOLUTION OF THE  
WHITE MOUNTAIN APACHE TRIBE OF THE  
FORT APACHE INDIAN RESERVATION**

- WHEREAS,** the Tribal Treasurer and Controller have presented to the Tribal Council this date the proposed budget for Central Tribe (01) and for Tribal Enterprises for FY 97/98; and
- WHEREAS,** although the overall financial picture for final year FY 96/97 just ended has vastly improved from the previous fiscal year, the Council wishes to continue its conservative financial management approach for the next fiscal year; and
- WHEREAS,** the Tribal Council is advised that approval of the Central Tribe Budget as recommended could result in a surplus of \$1,451,971.00; and
- WHEREAS,** the Tribal Council acknowledges that the total amount of budget requests greatly exceeds projected revenues and that included in the budget requests for truly essential items that are necessary to maintain services for the Tribe; and
- WHEREAS,** the Tribal Council has reviewed the Budget Committee's recommendations for Central Tribe, Tribal Enterprises and for capital expenditures, a copy of which is attached to this Resolution and incorporated by reference herein; and
- WHEREAS,** the Tribal Council after considerable discussion concludes that the operating and capital budgets as recommended by the Budget Committee for Apache Enterprise, Game & Fish, Fort Apache Timber Company and Sunrise Park should be approved and that in respect to the other enterprises, the attached recommendations are incorporated by reference herein and likewise approved.
- BE IT RESOLVED** by the Tribal Council of the White Mountain Apache Tribe that it hereby approves the FY 97/98 Tribal Budget with the same funding level as 96/97 with the addition of the specific recommendations of the Budget Committee attached hereto and incorporated by reference herein.
- BE IT FURTHER RESOLVED** by the Tribal Council that it hereby approves the operating and capital budgets as recommended by the Budget Committee for Apache Enterprise, Game & Fish, Fort Apache Timber Company and Sunrise Park and as for the other enterprise as set forth in the attached recommendations.

Resolution No. 06-97-176

**BE IT FURTHER RESOLVED** by the Tribal Council that it hereby directs the Budget and Finance Committee to review all other budget requests for reclassifications, salary increases or additional positions and like items which are considered essential for the continued operations and services of Tribal Programs for the Tribe and Tribal members. Further, that the Committee report back to the Tribal Council with its recommendations on the best use of the surplus budget amount.

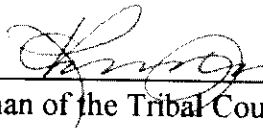
**BE IT FURTHER RESOLVED** by the Tribal Council that the attached recommendations for Central Tribe (01), Tribal Enterprises and capital requests are proprietary and confidential.

The foregoing resolution was on June 27, 1997, duly adopted by a vote of seven for and zero against by the Tribal Council of the White Mountain Apache Tribe, pursuant to authority vested in it by the White Mountain Apache Tribal Constitution, including Article IV, Sections 1 (a), (i), (k), (s), (t) and (u) of the Constitution of the Tribe, ratified by the Tribe on September 30, 1993, and approved by the Secretary of the Interior on November 12, 1993, pursuant to Section 16 of the Act of June 18, 1934 (48 Stat. 984).

RECEIVED

JUN 27 1997

TRIBAL COUNCIL CHAIRMAN  
WHITE MOUNTAIN APACHE TRIBE  
WILSON, ARIZONA

  
Chairman of the Tribal Council

  
Secretary of the Tribal Council

## **CENTRAL TRIBE - 001**

### **SPECIFIC RECOMMENDATIONS:**

All budgets were adjusted to the FY 96/97 approved operating budget levels except for revenues. Further, all other controls and recommendations previously approved would continue to be enforced and implemented.

Capital items are recommended for approval based on justification provided, list attached

The Committee recommends approval of positions and wage adjustments for employees with applicable certifications in Tribal Gaming Office, Utility Authority and Police Department. Further review is necessary on all other additional position and expenditures.

## **ENTERPRISES**

### **SPECIFIC RECOMMENDATIONS:**

#### Apache Enterprise:

- The Carrizo Store must be replaced at the most economically feasible cost possible. It should be noted the objective of this Store is to make a profit.
- The Committee agrees with the purchase of a Point of Sales (POS) computerized inventory control system for the Enterprise.
- The Committee recommends that the General Manager review along with the Store Managers all the Store operations that continue to be in a net loss position and make adjustments that will make the Stores profitable within the end of the fiscal year. These plans and adjustments should be presented to the Budget Committee within the next 30 days.

#### Game & Fish

The Committee recommends approval of the two cabins for West End Elk hunt camp with the condition that District I Council Representatives be consulted with regarding the location of the Camp and Cabins.

#### FATCO

The Committee recommends making FATCO Home Center a department of FATCO rather than a separate Enterprise. This would allow for improved controls and increase management accountability over the Home Center operations.

The Roads suspense account capital purchases should follow the same review and approval processes as all other FATCO capital purchases.

The Tribal Business Office should continue to work with FATCO management on establishing a "sinking fund" for capital purchases, maintenance and repairs functions.

The Committee recommends that FATCO management prepare a plan and submit to the Budget Committee within 60 days on the future profitability of the Remanufacturing Plant.

### Sunrise

Continue to maintain strict controls over all expenditures for summer and winter operations to ensure that the most optimum profit are realized. Adjustments should be made in accordance with changes in business activities.

### Hon Dah Casino

The Committee recommends management implement a overall Hotel operations training program for Tribal members to allow maximum Tribal member employment at the new Hotel and Convention Center.

The Committee withholds further comments until the new Primary Management official has had an opportunity to review the proposed Casino budget and existing operations.

Agriculture Enterprise  
Cibecue Commercial Center  
Fort Apache Materials  
FATCO Home Center  
Whiteriver Commercial Center

The Committee recommends approval of a break-even budget, Revenue to equal expenses, set at the Enterprises FY 97 actual revenue amount. The General Manager of each of these Enterprises will be held responsible for ensuring profitability.

The General Manager will be required to adjust the existing proposed expense budget to meet the break-even amount. Any request to exceed the expense amount should be justified by the status of the actual revenue amount recorded year to date. The primary objective is to increase revenue and thus creating a profit.

WHITE MOUNTAIN APACHE TRIBE  
 BUDGET SUMMARY  
 FY 97-98  
 APPROVED

	APPROVED	BUDGET (As of June 25, 1997)		
	REVENUES	EXPENSES	NET INCOME	CAPITAL
<b>CENTRAL TRIBE:</b>				
Requested Budget	16,815,330	15,363,359	1,451,971	445,991
<b>TOTAL CENTRAL TRIBE</b>	<b>16,815,330</b>	<b>15,363,359</b>	<b>1,451,971</b>	<b>445,991</b> (Memo Only)
<b>ENTERPRISES: Requested Budget</b>				
APACHE ENTERPRISE	7,640,673	7,395,579	245,094	488,000
RECREATION	2,293,227	2,047,452	245,775	116,068
FATCO-OPERATIONS & REMAN	29,617,138	29,370,467	246,671	0
FATCO HOME CTR & HARDWARE	2,219,169	2,219,169	0	38,061
SUNRISE	7,673,185	6,875,894	797,291	104,300
WHITERIVER COMMERCIAL	3,595,281	3,595,281	0	0
AGRICULTURE & TRIBAL HERD	267,053	267,053	0	0
CIBECUE COMMERCIAL	2,618,434	2,618,434	0	0
FORT APACHE MATERIALS	969,080	969,080	0	0
<b>TOTAL ENT. WITHOUT HONDAH</b>	<b>56,893,240</b>	<b>55,358,409</b>	<b>1,534,831</b>	<b>746,429</b>
HONDAH CASINO & STORE	27,754,311	20,580,883	7,173,428	0
<b>TOTAL ENTERPRISES</b>	<b>84,647,551</b>	<b>75,939,292</b>	<b>8,708,259</b>	<b>746,429</b>
<b>TOTAL BUDGET FY 97 - 98</b>	<b>101,462,881</b>	<b>91,302,651</b>	<b>10,160,230</b>	<b>1,192,420</b>

WHITE MOUNTAIN APACHE TRIBE					
CENTRAL BUDGET					
		FY 97 - 98	FY 97 - 98	FY 97 - 98	FY 97 - 98
		REVENUE	EXPENDITURE	EXPENDITURE	EXPENDITURE
		BUDGET	BUDGET	BUDGET	RECOMMENDED
#	DEPARTMENT	AS APPROVED	BEFORE REQUESTS	REQUESTED	BUDGET
				ADDITIONS	
000	GENERAL	13,728,344	0	0	0
001	COUNCIL		447,423	201,241	648,664
002	CHAIRMAN		416,083	18,577	434,660
003	VICE-CHAIRMAN		251,331	(2,850)	248,481
004	TREASURER		640,090	(1,666)	638,424
005	ATTORNEY	40,000	463,200	(9,212)	453,988
006	SECRETARY		160,963	47,888	208,851
007	TRIBAL GAMING OFFICE	402,900	303,850	(345)	303,505
008	INTERNAL AUDIT		215,282	(2,796)	212,486
009	PUBLIC WORKS	290,000	650,038	(6,490)	643,548
010	CONTROLLER	0	847,024	(1,372)	845,652
011	COMMUNITY SERVICES	0	249,623	0	249,623
012	CENTRAL PURCHASING	189,500	209,878	(1,814)	208,064
013	COMPUTER OPERATIONS	24,000	884,584	(250,519)	634,065
014	GRANTS/CONTRACTS ACCTG	0	131,430	(131,430)	0
015	ENVIRONMENTAL PLANNING	0	88,000	(17,436)	70,564
016	ENGINEERING	73,992	135,287	(1,723)	133,564
017	PERSONNEL	0	253,232	(106,876)	146,356
018	MAINTENANCE	0	535,634	(2,999)	532,635
019	PLANNING OFFICE	0	105,538	(3,657)	101,881
020	POLICE	0	1,646,783	(19,525)	1,627,258
025	TRIBAL PROSECUTOR	0	134,930	38,070	173,000
027	SAFETY DIRECTOR	0	66,502	(1,234)	65,268
028	EMPLOYMENT RELATIONS	150,000	74,257	(859)	73,398
030	EDUCATION SALARIES	0	439,511	4,313	443,824
031	EDUCATION PLAN		13,380	(80)	13,300
032	EDUCATION GRANTS	1,000,000	1,110,550	0	1,110,550
033	SUMMER CAMPS	0	120,000	0	120,000
037	EMPLOYEE BENEFITS	0	0	173,682	173,682
040	CUSTODIAL SERVICES	0	86,446	(1,361)	85,085
041	FAIR & RODEO	0	94,188	(841)	93,347
042	APACHE SCOUT	59,514	170,300	(9,774)	160,526
043	WHITERIVER ATHLETIC	30,000	154,979	6,975	161,954
045	WHITERIVER ATHLETIC-FITNESS	0	128,072	11,995	140,067
059	WHITERIVER ATHLETIC-POOL	0	38,005	25,201	63,206
044	CIBECUE ATHLETIC	15,000	202,492	(2,409)	200,083
046	RADIO STATION	12,000	176,248	(1,070)	175,178
047	APACHE MUSEUM	70,000	99,771	61,627	161,398
048	W/R (& McNARY) LIBRARY	0	51,676	42,124	93,800
049	CIBECUE LIBRARY	0	30,856	(426)	30,430
050	WATERSHED PROGRAM	0	0	32,852	32,852
051	FARM CO-OP	3,000	114,417	0	114,417
053	CIBECUE COMPLEX	0	148,376	28,366	176,742
055	ROADS			0	0
057	APACHE TELEVISION			0	0
058	COMMUNICATIONS		100,000	0	100,000
062	CREDIT OFFICE CLERK	78,980	71,628	7,352	78,980
063	TOURISM	600	85,160	(1,019)	84,141



WHITE MOUNTAIN APACHE TRIBE  
DEPARTMENT CAPITAL REQUESTS  
FY 97 -98

DIVISION	DEPARTMENT	ITEM	AMOUNT	REQUESTED DEPT TOTAL	RECOMMENDED TOTAL	PURPOSE
General	002 - Chairman	New Vehicle	\$22,000	\$22,000	\$22,000	Old vehicle has severe mechanical problems
	013 - Computer Op.	Hardware upgrade	\$192,300	\$192,300	\$192,300	Passed with resolution 110995-356
	025 - Prosecutor	Bldg Renovation	\$170,700	\$170,700	\$40,000	To prepare old JTPA Building to hous the Prosecution Department.
		<b>Division Total</b>		<b>\$385,000</b>		
Public Safety	020 - Police	Radio Console	\$5,390	\$5,390	\$5,390	Current console can no longer be repaired
		<b>Division Total</b>				
Public Works	009 - Public Works	Repair of Roof	\$6,000	\$6,000	(\$1500 to Op Budg)	Office roof is leaky and needs repair
	075 - Utility	2 Ford Trucks	\$36,610	\$36,610	\$18,305	Current vehicles have over 200,000 miles each
	090 - McNary Admin.	One Ford F-250	\$21,608	\$21,608	\$0	Current Vehicle is 14 years old
		<b>Division Total</b>		<b>\$64,218</b>		
Natural Resources	015 - Environmental	PC Workstation Office Furn. Department Total	\$2,200 \$8,000		(\$2200 to Op Budg) \$0	For employee To create three new offices
	082 - Forestry Support	Three - 3/4 ton Truck	\$66,000	\$66,000	\$66,000	Replacement Vehicles
		<b>Division Total</b>			<b>\$76,200</b>	



WHITE MOUNTAIN APACHE TRIBE  
DEPARTMENT CAPITAL REQUESTS  
FY 97-98

DIVISION	DEPARTMENT	ITEM	AMOUNT	REQUESTED DEPT TOTAL	RECOMMENDED TOTAL	PURPOSE
Education	049 - Cibecue Library 095 - Skill Center	Media Equipment	\$500	\$500	\$0	The current vehicles are old and unsafe
		New Van and Engine	\$35,000	\$35,000	\$0	
<b>Division Total</b>				<b>\$35,500</b>		
Community	011 - Community Service 046 - KNIB Apache Radio	97 Ford 1 ton truck	\$21,485	\$21,485	\$21,485	Current vehicle is constantly in repair
		F150 4x4 truck	\$18,515	\$18,515	\$0	Current vehicle is constantly in repair
	051 - Farm Co-op	Farm Equipment	\$71,090	\$71,090	\$0	Two new tractors and equipment
		Buildings	\$50,000	\$50,000	\$0	New Office and Shop
<b>Department Total</b>				<b>\$121,090</b>		
	053 - Cibecue Complex	Building Improvement	\$30,000	\$30,000	\$30,000	Roof of Elderly Feeding Site is leaky and needs repair
		New Truck and Car	\$25,000	\$25,000	\$0	Current vehicles are over 10 years
<b>Division Total</b>				<b>\$216,090</b>		
Tourism Parks	043 - Whiteriver Athletic	Computer System	\$5,758	\$5,758	\$0	Control operations and schedules
		Extended Cab Trucks	\$40,203	\$40,203	\$0	2 new vehicles - current vehicle has Memorial Hall shower is not operation
		Shower Room	\$18,898	\$18,898	\$10,000	Install restrooms for Ballpark
		Restroom Facilities	\$28,853	\$28,853	\$0	Memorial Hall has only one heater
		Hanging Heaters	\$5,664	\$5,664	\$0	For Memorial Hall and Alchesay Hall
		Gym Gutter Systems	\$2,000	\$2,000	(\$2500 to Op Budg)	For use during summer programs
		500 Folding Chairs	\$4,375	\$4,375	(\$2188 to Op Budg)	For use during summer programs
		12 Folding Tables	\$705	\$705	(\$353 to Op Budg)	For the Baseball Field
		8 Bleachers	\$7,192	\$7,192	(\$3596 to Op Budg)	For various shower rooms
		48 double tier Lockers	\$2,760	\$2,760		
<b>Division Total</b>				<b>\$116,408</b>		

WHITE MOUNTAIN APACHE TRIBE  
 DEPARTMENT CAPITAL REQUESTS  
 FY 97-98

DIVISION	DEPARTMENT	ITEM	AMOUNT	REQUESTED DEPT TOTAL	RECOMMENDED TOTAL	PURPOSE
	045 - Fitness	Renovations	\$111,248		\$0	Create separate male/female shower
		Exercise Equipment	\$14,880		\$14,880	Various machines and weight sets
		Office Equipment	\$10,400		\$0	Furniture, Computer, Camcorder
		15 passenger van	\$24,200		\$0	Currently using police dept. or athletic dept. vehicles
		Department Total		\$160,728		
	059 - W/R Swimming Pool	Water Heater & Pump	\$25,631	\$25,631	\$25,631	Old & Leaking - Cannot repair any mor
		Division Total		<u>\$302,767</u>		
		GRAND TOTAL		\$1,085,165	\$445,991	

WHITE MOUNTAIN APACHE TRIBE  
DEPARTMENT CAPITAL REQUESTS  
FY 97 - 98

ENTERPRISE	ITEM	Requested AMOUNT	Requested TOTAL	Recommended TOTAL	PURPOSE
<b>002 - Apache Enterprises</b>					
006 - Carrizo	New Carrizo Store	\$700,000	\$700,000	\$350,000	Service traffic off HWY 60 and Carrizo Community
001 - General	Point of Sale System	\$90,000	\$90,000	\$90,000	POS inventory system for all locations
016 - Salt River	New Water Tank and Well	\$30,000	\$30,000	\$30,000	Current tank is not providing adequate water, as a result restrooms are closed.
003 - Hawley Lake	Repair Boat Dock	\$10,000		\$10,000	Present dock is rotten and unsafe
	Electrical Repair	\$2,000		\$2,000	Repair for RV park
	Carpet Replacement	\$6,000	\$18,000	\$6,000	Motel unit carpet are badly worn and torn
			<b>\$838,000</b>	<b>\$488,000</b>	
<b>Total Apache Enterprises</b>					
<b>003 - RECREATION</b>					
003 - Law Enforcement	Trucks w/winchies & radios	\$76,973	\$76,973	\$0	Replacement of broken down vehicles and radios
004 - Reservation Lake	Repairs; Store, Marina, Doc	\$43,600	\$43,600	\$43,600	Old store is falling down & dock is underwater
002 - Trophy Hunting	Westend Elk Camp Cabins	\$60,000	\$60,000	\$60,000	Construction of permanent Westend Hunter cabins
007 - Fish & Wildlife Mgt.	Sunrise Lake Fencing	\$7,500		\$0	Keep cattle away from lake for improved fishing
006 - Vehicle Maintenance	Tire Balancer	\$3,139		\$3,139	Dept. to balance own tires, savings of taking job out
005 - Outdoor Recreation	Moving & Setup of Trailer	\$10,000	\$10,000	\$0	Dept. has grown, additional office space needed
001 - Administration	Yard Fence for G&F Buildin	\$12,987		\$0	Replace & repair current damaged yard fence
007 - Fish & Wildlife Mgt	Drift Fence Renovation	\$4,000	\$11,500	\$0	Drain & remove of silt from the lake bottom
006 - Vehicle Maintenance	Truck Lift	\$4,329		\$4,329	Lift to repair department trucks
006 - Vehicle Maintenance	Truck	\$21,366	\$28,834	\$0	Old Truck is worn out and needs replacing
001 - Administration	Computer Server	\$5,000	\$17,987	\$5,000	System to tie dept. computers together and give us better access to central tribe
			<b>\$248,894</b>	<b>\$116,068</b>	
<b>Total Recreation</b>					

WHITE MOUNTAIN APACHE TRIBE  
DEPARTMENT CAPITAL REQUESTS  
FY 97 - 98

ENTERPRISE	ITEM	Requested AMOUNT	Requested TOTAL	Recommended TOTAL	PURPOSE
007 - HONDAH CASINO					
001 - Bingo	Bingo Equipment	\$10,000	\$10,000		
003 - Store	Digitized Triple Pumps & Ca	\$1,700,000	\$1,700,000		(1,700,000) carried over from 96/97 budget
004 - Admin	Player Tracking System	\$500,000	\$500,000		To provide better service to Good Customers
005 - Maintenance	Backhoe & Attach	\$82,000	\$82,000		
007 - Equip. & Maint.	Quonset Hut	\$160,000			
	Metal Lathe	\$14,000			
	Car Hoist	\$8,000			
	Truck Hoist	\$10,000			
	Tow Truck Bed	\$6,000	\$198,000		
	Tables & Chairs	\$11,000	\$11,000		
008 - Poker	100 New Slots	\$1,000,000			
011 - Slots	1 Coin Sorter	\$10,000			
	1 Coin Wrapper	\$18,000			
	4 Currency Counters	\$9,000			
	New UPS System	\$100,000	\$1,287,000		
	Recarpet Casino	\$150,000			
013 - RV Park	New Shower Building	\$30,000			
	Covered Pavilion & Fireplac	\$13,500			
	Asphalt	\$22,000			
	Bobcat Case	\$9,000	\$74,500		
	Snack Bar Kiosk	\$14,000			
014 - Food & Beverage	Replace Fabric Rest/Loung	\$10,000	\$24,000		
	1997-16 pass Dodge Van	\$20,000			
019 - Transportation	Shuttle Bus (Motel)	\$30,000			
	2-4 Door Sedans (TaxiSVC)	\$30,000	\$80,000		
			\$3,966,500	\$0	
	<b>Total HonDah</b>				
008 - FATCO Home Center					
000 - Operations	Building Extension	\$38,061	\$38,061	\$38,061	Extend current building to increase sales line
	<b>Total FATCO Home Center</b>		\$38,061	\$38,061	

WHITE MOUNTAIN APACHE TRIBE  
DEPARTMENT CAPITAL REQUESTS  
FY 97 - 98

ENTERPRISE	ITEM	Requested AMOUNT	Requested TOTAL	Recommended TOTAL	PURPOSE
011 - W/R Commercial Center					
009 - Administration	Pave road behind Center	???	???	\$0	No justification or amount given
	Street Sweeper	???	???	\$0	No justification or amount given
004 - Butane	New Engine - 1988 Truck	\$4,000	\$4,000	\$0	Old engine uses too much oil
	Total W/R Commercial Center		\$4,000	\$0	
012 - Agriculture					
005 - Tribal Herd	15 2-year-old Hereford bulls	\$15,000	\$15,000	\$0	To improve and increase the calf crop
	Total Agriculture		\$15,000	\$0	
009 - Sunrise					
000 - Sunrise Operations	4 x 4 Utility Vehicle	\$25,000			Rotation of vehicles
- Bus Oper.	PST Wireless Network -all	\$33,300	\$58,300	\$33,300	Improved audit for sales & increased efficiency
010 - Mountain Operation	3 Long Track Snowmobiles	\$18,000		\$6,000	Rotation of vehicles
Apache Peak	New Well	\$12,000		?	Increase capacity for water - current well is no longer in operation-cannot operate without water
Mountain Oper.	Land Improvements-fencing culverts, erosion control	\$15,000		\$15,000	Guest Services - Safety
Mountain Oper.	Lockers for Staff	\$12,000	\$57,000	\$0	Security Reasons-Benefit for staff
012 - Sunrise Ski Operati	Nordic-Alpine Ski Equipmen	\$100,000	\$100,000	\$50,000	Increase income-Upgrade equipment to current models & for safety reasons.
030 - Hotel	Upgrade 10 rooms-convert	\$140,000		?	Replace worn out equipment-better svc for customer
	Fuel Tanks-remove old(4)	\$30,000	\$170,000	?	1998 E.P.A. Mandate
015 - Sports Center	replace with E.P.A. approve	\$20,000	\$20,000	?	1998 E.P.A. Mandate
	Total Sunrise		\$405,300	\$104,300	

WHITE MOUNTAIN APACHE TRIBE  
 DEPARTMENT CAPITAL REQUESTS  
 FY 97 - 98

ENTERPRISE	ITEM	Requested AMOUNT	Requested TOTAL	Recommended TOTAL	PURPOSE
004 - FATCO					
	000 - Small Log Mill	\$1,600,000	Memo Only	Memo Only	To be paid out of Plan Of Operations Account
	Rebuild Chip'n Saw				
	<b>Total FATCO</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
013 Cibecue CC					
	001 - Grocery	\$8,000	\$8,000	\$0	Better Service , More Revenue
	<b>Total Cibecue</b>	<b>\$8,000</b>	<b>\$8,000</b>	<b>\$0</b>	
001 - White Mountain Apache					
	074 - Ft. Apache Material Trucks for Dept	\$119,686		\$0	Need for transportation & hauling materials
	Radios (5) for Co. Trucks	\$2,106	\$121,792	?	Need for company trucks
	<b>Total Ft. Apache Materials</b>	<b>\$121,792</b>	<b>\$121,792</b>	<b>\$0</b>	
<b>GRAND TOTAL</b>			<b>\$5,645,547</b>	<b>\$746,429</b>	